

December 20, 2019

RE: Conductor Power Reference

To Whom It May Concern:

In 2019, the Grand River Dam Authority (GRDA) contracted with Conductor Power of Brainerd, Minnesota, for the construction of two sizable substations.

The first substation was a 345 kV 4-breaker ring bus with two incoming lines and two 345/161 kV autotransformer bays. The second station was a 161 kV 3-rung breaker and ½ switching station. Both substations were constructed simultaneously by Conductor Power under one contract to meet a critical customer need.

Conductor Power provided the experienced construction labor, ample equipment and focused project management team to get the job done on time and within budget even while battling through prolonged periods of historic rainfall over the construction sites.

GRDA extends a huge "Thank You" to Mr. Robert Hague, Mr. Jesse Zahn and the entire Conductor Power team for a smooth and successful project.

We look forward to the next opportunity to partner on a construction project with Conductor Power, LLC.

Sincerely,

GRAND RIVER DAM AUTHORITY

ECONOMIC DEVELOPMENT, providing resources and

We deliver affordable, reliable ELECTRICITY,

and a commitment to ENVIRONMENTAL

We are dedicated to

STEWARDSHIP.

with a focus on EFFICIENCY

supporting economic growth.

Our EMPLOYEES

are our greatest asset in meeting our mission to be an Oklahoma Agency of Excellence.



Jeffery L. Tullis, P.E. Chief Engineer