



GRS Construction USA, LLC  
contact@gransolar.com  
www.grs.energy

To Whom it May Concern,

GRS Construction USA, LLC contracted with Conductor Power, LLC in 2023 to construct a 100-MW<sub>DC</sub> Solar Farm in Jefferson County, West Virginia.

Conductor Power provided the experienced construction labor, ample equipment, and focused project management team to get the job done on time and within budget even while battling through a tight construction period and a demanding coordination effort.

GRS extends a "Thank You" to Mr. Robert Hague, Mr. Jesse Zahn and the entire Conductor Power team for a smooth and successful project.

Conductor Power will be a preferred contractor for all future projects.

Sincerely



Alfonso de la Torre  
Project Manager

125 John Carpenter Building  
Ste #1325  
Irving, TX 75062